



# THE COMMITTEE MINUTES

for the meeting

Tuesday 16 November 2021

in the Colonel Light Room,  
Adelaide Town Hall



Members - The Right Honourable the Lord Mayor, Sandy Verschoor;  
Deputy Lord Mayor, Councillor Couros (Chair)  
Councillors Abrahamzadeh, Donovan, Hou, Hyde, Khera, Knoll, Mackie and Martin.

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## Acknowledgement of Country

At the opening of the Committee Meeting, the Chair stated:

'Council acknowledges that we are meeting on traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations who are present today.'

## Apologies and Leave of Absence

Apologies:

Councillors Moran and Snape

## Confirmation of Minutes – 2/11/2021 [TC]

That the Minutes of the meeting of The Committee held on 2 November 2021 be taken as read and be confirmed as an accurate record of proceedings.

## Discussion Forum Items

### Workshops

#### 1. Item 4.1 – Cycling Strategic Infrastructure Action Plan [2021/01101] [TC]

Discussion facilitators:

Klinton Devenish, Director Services, Infrastructure & Operations, City of Adelaide  
Geoff Norris, Manager Infrastructure Planning and Anna McDonald, Strategic Asset Management, City of Adelaide

Precis of topic:

To facilitate Council Member input into the proposed approach to future prioritising of cycling infrastructure.

During the discussion:

- Councillor Hou left the Colonel Light Room at 6.03pm and re-entered at 6.05pm
- Councillor Abrahamzadeh left the meeting at 6.08pm

The PowerPoint slides utilised during the Discussion Forum Item are attached for reference at the conclusion of the Minutes of this meeting.

#### 2. Item 4.2 – 2022 - 2023 Business Plan and Budget [2020/00150] [TC]

Discussion facilitators:

Amanda McIlroy, Chief Operating Officer, City of Adelaide  
Grace Pelle, Manager Finance & Procurement, City of Adelaide

Precis of topic:

To seek feedback on areas of focus within the strategic plan, to inform the prioritisation of projects planned for the 2022 - 2023 Business Plan and Budget.

During the discussion:

- Councillor Martin left the meeting at 7.02pm.

The PowerPoint slides utilised during the Discussion Forum Item is attached for reference at the conclusion of the Minutes of this meeting.

**Closure**

The meeting closed at 7.03 pm.

Deputy Lord Mayor, Councillor Couros  
**The Committee Chair**

**Documents Attached:**

Minute 1 - Item 4.1 - Discussion Forum Item - Workshop - Cycling Strategic Infrastructure Action Plan – PowerPoint Slides

Minute 2 - Item 4.2 - Discussion Forum Item - Workshop - 2022 - 2023 Business Plan and Budget – PowerPoint Slides

# Thriving Communities

Cycling Strategic Infrastructure Action Plan  
Workshop to facilitate Council Member input into the proposed  
approach to future prioritising of cycling infrastructure

Infrastructure  
Anna McDonald





# Cycling Infrastructure Strategic Action Plan

## Proposed outcomes

We have prepared a draft list of outcomes that the Action Plan will be seeking to achieve:

1. Zero deaths and serious injuries for people using our transport network.
2. A bikeways network that connects city main streets and precincts with each other and to the inner suburbs.
3. All residents are within 300 metres of a safe bikeway network connection.
4. Well planned streets that balance the needs of city residents, workers, businesses and visitors using all transport modes, and that contribute to our wellbeing and sustainability goals.
5. Streets are activated to improve amenity for residents and support businesses, as well as helping to drive population and economic growth.
6. Reallocation of public space from vehicle use (parking and traffic lanes) to other uses to achieve a more equitable allocation of public space and a good balance between transport modes, trees/landscaping and to support social interactions and businesses
7. More people using sustainable transport modes, including cycling, so that we are able to accommodate an increase in the number of people coming into and moving around the city on our streets.



# Cycling Infrastructure Strategic Action Plan

## Engagement – a new approach

Delivering transport infrastructure in alignment with our Strategic Plan 2020-2024 is challenging – it often requires re-thinking our streets and changing the allocation of street space, which can be a sensitive topic within the community.

In acknowledgement of this, we are proposing a different approach to community engagement to inform the development of the Action Plan.

This new approach includes:

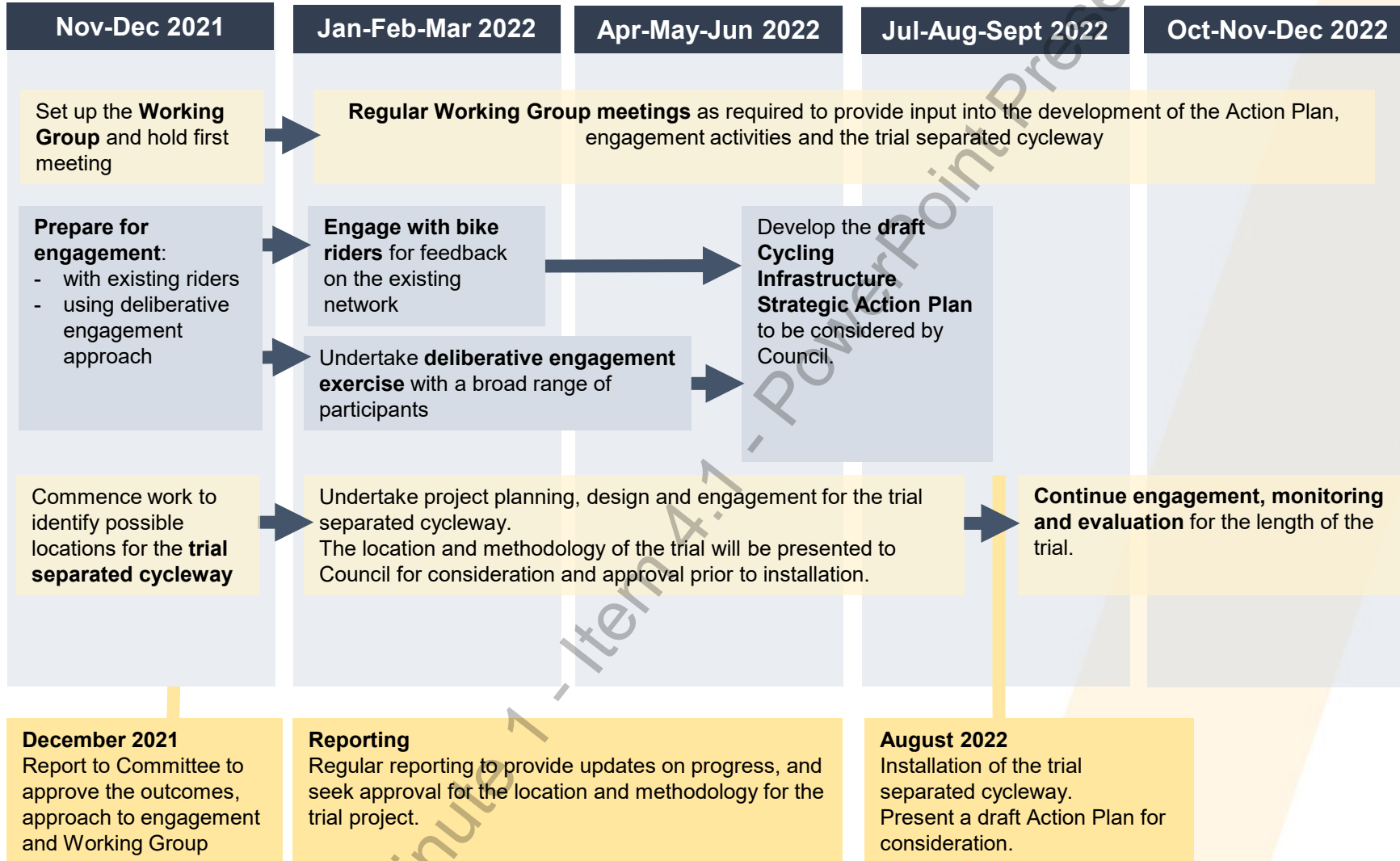
- A **Working Group** that will input into the development of the Action Plan, to include key stakeholders and Councillor(s).
- **Engagement with existing bike riders** to seek feedback on existing issues that will inform short-term infrastructure priorities.
- A **deliberative engagement exercise** that will aim to reconcile disparate views and improve collective decision making.
- A **trial and test approach** that will offer the opportunity to try new infrastructure, obtain feedback from the community and measure actual impacts before longer-term investment decisions are made.

In addition to the above activities we will **analyse previous feedback** provided to Council in relation to cycling, including feedback received through the current engagement on the level-of-service for Asset Management Plans (Streets and Transportation, and Park Lands and Open Space).



# Cycling Infrastructure Strategic Action Plan

## Proposed timeline



# Cycling Strategic Infrastructure Action Plan

## Key Questions

### KEY QUESTION

What are Council Members views on the proposed outcomes (slide 2)

### KEY QUESTION

What are Council Members views on the proposed engagement with the community? (slide 3)

Minute 7 - Item 4.1 - PowerPoint Presentation



# Enabling Priorities

2022 - 2023 Business Plan and Budget

2 - Item 4.2 - PowerPoint Presentation

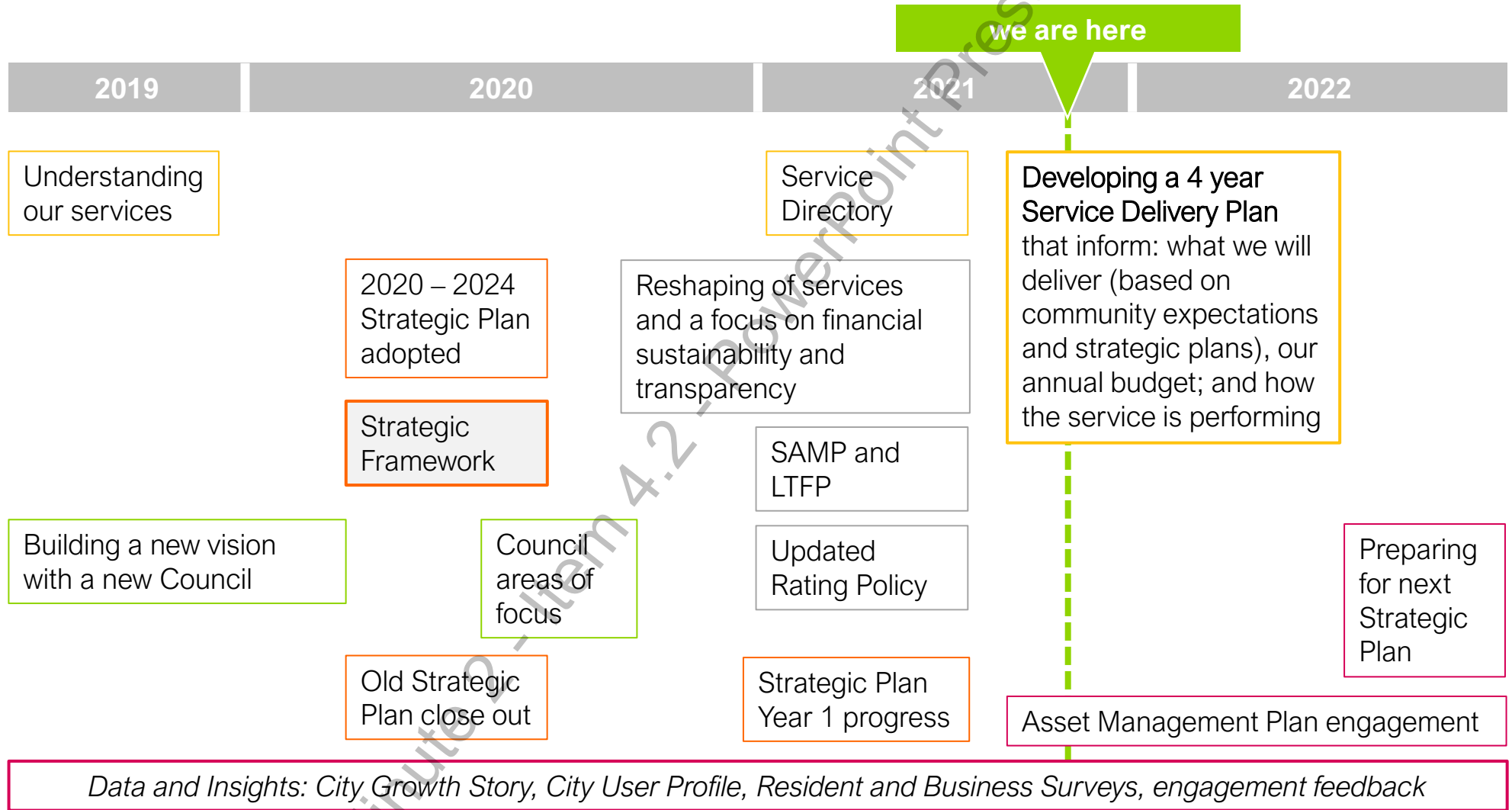


# Purpose

## Session Overview

1. Interactive activity to seek feedback on areas of focus within the strategic plan, to inform the prioritisation of projects planned for the 2022- 2023 Business Plan and Budget.
2. Budget assumptions, providing Council Members insights into:
  - Rates revenue
  - Market assumptions (valuations)
  - Other Revenue & Base Service Delivery costs
  - LTFP updated assumptions
3. Timeframes and next steps

# OUR JOURNEY SO FAR



# STRATEGIC FOCUS

## PLANNING:

The planning of Strategic and Capital projects as part of the 4 year Service Delivery Plan development, has commenced across all services.

We are now seeking Council Member feedback on their areas of focus within the Strategic Plan, to inform the prioritisation of projects planned for the 2022- 2023 Business Plan and Budget. Council Members are asked to indicate the Strategic Plan Key Action areas of focus for them for 2022-2023.

*Note: This information will influence the scoring for project prioritisation.*

## Next steps

- Insights for areas of community priority
- Alignment of projects
- An online portal for Council Members to submit projects yet not identified.

## KEY QUESTION

What Strategic Plan Key Actions do Council Members feel should be **more or less of a focus** for delivery in 22/23?



# BUDGET ASSUMPTIONS + PARAMETERS

## Rates Revenue

- Revenue history – shows revenue derived from – Growth and Valuation (Pricing)
- 2021/22 – Pricing movement is only due to corrections as valuations held

Year	General Rates (\$000's)	Total Movement (\$000's)		Pricing Movement (\$000's)		Growth (\$000's)	
2018 - 2019	\$101,066	-	-	-	-	2.40%	\$2,368
2019 - 2020	\$106,907	5.78%	\$5,841	4%	\$3,971	1.58%	\$1,870
2020 - 2021	\$111,898	0.68%	\$4,991	3%	\$3,508	1.39%	\$1,483
2021 - 2022	\$114,538	2.87%	\$2,640	1%	\$740	1.70%	\$1,900
2022 - 2023	\$117,118	2%	\$2,577	1%	\$1,432	1%	\$1,145
	\$117,974	3%	\$3,436	2%	\$2,291	1%	\$1,145
	\$119,120	4%	\$4,582	3%	\$3,436	1%	\$1,145
	\$120,265	5%	\$5,727	4%	\$4,582	1%	\$1,145

# BUDGET ASSUMPTIONS + PARAMETERS

## Market snapshot

### Non-Residential:

- Market Data based on 3-4 year averages are skewed due to COVID impacts
- Rating assumption will be based on unchanged valuations and holding RID
- Consistent with intention of previous Council decisions

### Residential:

- Market Data shows valuations are from 15%-45% undervalued
- Currently seeking confirmation via direct Tenancy Information requests
- Previous years held valuations and RID
- Valuations legislatively should be updated.

Lever	Residential	Non-Residential
Valuation	Amend	Hold
RID	Hold/Reduce	Hold
Rate Revenue	Variable	Hold



### Recommendation:

- Uplift residential valuations only to be more market relevant and match information received
- Seek a confirmation from Council to either grow rate revenue slightly or hold
- Result = REDUCTION in RID for residential.

# BUDGET ASSUMPTIONS + PARAMETERS

## Valuation and Residential Rate in the Dollar

### Hold

- Hold the Rate in the dollar
- 5% increase to valuations
- 5% Revenue uplift
  
- Adelaide average rate increase per week: \$1.46
- North Adelaide average rate increase per week: \$2.14
- Approximately \$1.4 million revenue uplift

### Reduce

- Reduce the Rate in the dollar
- 5% increase to valuations
- No Revenue uplift
  
- Adelaide average rate increase per week: \$0
- North Adelaide average rate increase per week: \$0
- No revenue uplift

### Reduce + CPI

- Reduce the Rate in the dollar
- 5% increase to valuations
- CPI Revenue uplift
  
- Adelaide average rate increase per week: \$0.53
- North Adelaide average rate increase per week: \$0.77
- Approximately \$0.5 million revenue uplift

# BUDGET ASSUMPTIONS + PARAMETERS

## Other Revenue & Base Service Delivery Assumptions

	LTFP Assumptions for 22/23	22/23 updated assumptions
<b>Other Revenue</b>		
Statutory Fees	1.5% (CPI ABS forecast)	1.9% (21/22 Dept of Treasury)
Non-commercial Fees and Charges	1.5% (CPI ABS forecast)	1.8% (CPI Deloitte)
<b>Costs</b>		
Utilities	1.5% (CPI ABS forecast)	1.8% (CPI Deloitte)
Operating Activities	1.5% (CPI ABS forecast)	No Increase
Grants and Sponsorship	1.5% (CPI ABS forecast)	1.8% (CPI Deloitte)
Strategic Projects	1.5% (CPI ABS forecast)	No Increase
General Materials	1.5% (CPI ABS forecast)	1.8% (CPI Deloitte) only where required
Salary and Wages	EA rates	EA rates



# BUDGET ASSUMPTIONS + PARAMETERS

## Other Revenue & Base Service Delivery costs

Significant Item Change	LTFP Assumptions for 22/23	22/23 updated assumptions
Depreciation	Existing & Additions – No Revaluation Impact	Include Revaluation Impact \$2-3m
Commercial Operations	90% pre COVID levels	Attempt to return to 100% or more
Operating Result	\$2.2m	Surplus
Additional Revenue Streams	Nil	Advertising
AMP	Plans funded 90%	Plans funded 90%

# GOVERNANCE + NEXT STEPS

## Proposed timeframes

● Planning (service delivery) 
 ● Projects 
 ● Budget Build 
 ● Capital / Infrastructure 
 ● Subsidiary 
 ● Engagement

